Biggest Concerns



Financial Workplace culture uncertainty and employee engagement

24%

Artificial intelligence 24%

Employee health

and wellbeing

Business leaders plan to review the following

Changes in legislation and regulation

Steps to alleviate these concerns

Business leaders **have reviewed** the following in the last 12 months:



50%

Employee health and benefits offering

in the next 12 months:

3/1%

Workplace culture and leadership



50%

Cyber security controls



33%

Employee health and benefits offering



50%

Insurance coverage



30%

Business contigency plans



48%

Health and safety policy and procedures



30%

Insurance coverage



45%

Business contingency plans



29%

Cyber security controls

Sector confidence



Expect the following **to increase** in the next 12 months

Productivity (59%)

Profitability (55%)
Turnover (50%)



Expect the following **to decrease** in the next 12 months

Turnover (17%)

Profitability (15%)

Staffing levels (15%)



Environmental, social, and governance (ESG) confidence

61% understand it

51% incorporate it in their strategy

50% review related credentials of suppliers

Firms across the professional and business services sector are facing significant transformation, a continuing uncertain economic environment combined with the accelerated need for digital transformation whilst building a workforce who have the skills for future ways of working.

Financial uncertainty and concerns regarding cash flow continues to be a concern. Lost income from postponed projects, unpaid invoices, or insolvent clients all exert a downward pressure on margins. Firms could look to utilise trade credit insurance which can be utilised to strengthen cash flow as well as protecting businesses from unpaid invoice losses. To help manage costs firms could look to premium finance to spread the cost of insurance protection – paying in monthly instalments rather than a single annual payment.

Customers of the sector are prioritising speed, efficiency and personalisation when buying services, so firms are increasingly utilising data-driven processes such as Artificial Intelligence (AI) and Robotic Process Automation (RPA) to automate tasks, freeing up professionals from mundane, repetitive tasks. An increased dependence on technology and data brings greater risk of cyber-attacks and cyber security incidents. Professional services firms are a particularly attractive target for cyber criminals because as client-focused organisations, they hold a great deal of sensitive data, any breach of which results in a loss of trust and can significantly impact their reputation.

Firms need to be more pro-active to build resilience. With insurers taking a much more cautious stance — requiring specific cybersecurity controls to be in place – taking steps to mitigate ransomware risks and improve cybersecurity are critical. Investing time to better understand and quantify cyber risks and vulnerabilities also warrants increased assessment.

Many companies are finding it challenging to retain staff and recruit with a major war for talent. Continuing to offer increasing salaries is unsustainable and businesses need to look beyond base pay as an attraction and retention tool. Firms are increasingly looking to their reward and benefit programmes, undertaking reviews and audits to ensure they align to their purpose, business objectives and the employee experience is energised, competitive and cost effective. Benchmarking reward and benefit programmes is essential to know what your peers are offering so you know to what degree you are competitive. Similarly, listening to your employees to understand what resonates is crucial, especially as the modern workforce is more motivated by a company's purpose and doing the right thing."

Rory Cobb Professional & Business Services Industry Leader



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